

# 2020 Swift County Truth In Taxation

Final 2020 Budget

December 3, 2019

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# Strategic Planning 2018-2020

## ▶ **Mission Statement**

- ▶ Swift County strives to develop and maintain services which connect people with opportunities to enhance their quality of life, provide for their safety and promote community growth.

## ▶ **Vision Statement**

- ▶ Building on our history of hard work and perseverance, we will provide cost-effective government services in an efficient, transparent and fiscally responsible manner while embracing change and planning for the future of Swift County.

## ▶ **Swift County Values**

- ▶ Integrity
- ▶ Innovative
- ▶ Empathy
- ▶ Communication
- ▶ Consistency
- ▶ Customer Service

# Agenda

- Overall County Financial Health
- Historical Information
- Budget Summary
- Revenue & Expenses
- Board Discussion
- Timeline



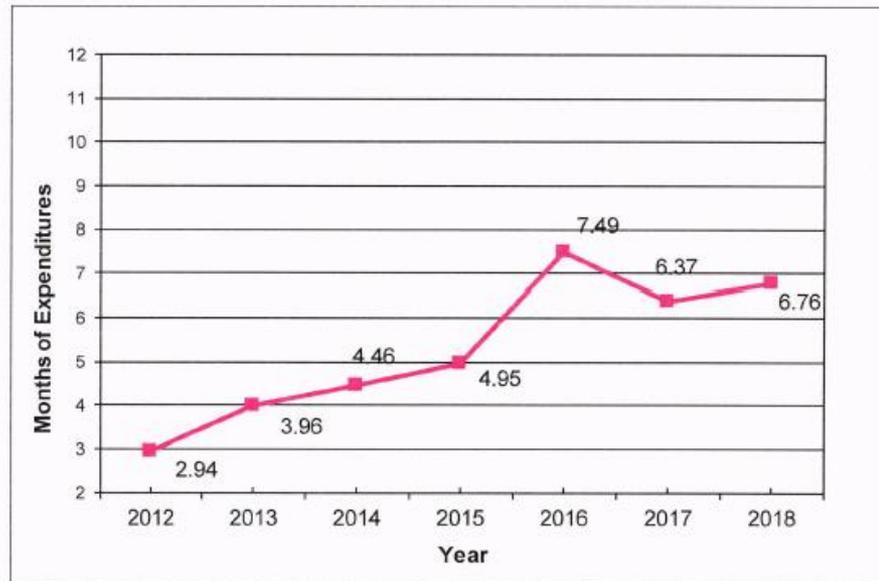
# Overall County Financial Health

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# Financial Results

## Months of Expenditures in Unrestricted Fund Balance – All Funds



- Recommend minimum of 3-5 months for General and Special Revenue Funds
- Increase from the prior year is due to decrease in expenditures
- Committed and Unassigned Fund Balance included in calculation
- Healthy Fund Balance

	2012	2013	2014	2015	2016	2017	2018
Expenditures	\$ 19,561,413	\$ 17,484,897	\$ 18,548,711	\$ 19,630,639	\$ 17,608,953	\$ 24,190,494	\$ 24,872,149
Fund Balance	4,792,868	5,770,311	6,887,629	8,103,285	10,994,500	12,833,355	14,021,176



# Proposed Budget Summary -2020

<b>County Wide Summary</b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>\$ Change</u></b>	<b><u>% Change</u></b>
Total County Levy and Aid Necessary to Balance	11,922,548	11,322,033	600,515	5.30%
Anticipated County Program Aid	594,280	533,206	61,074	11.45%
Necessary County Levy to Balance	11,328,268	10,788,827	539,441	-6.15%
Desired Surplus (Spend Down)	(132,749)	(712,800)	(478,367)	-81.38%
Total Resulting Levy	11,195,519	10,076,027	61,074	-87.53%

The proposed budget includes \$23,984,686 in total projected expenditures, a **2.9%** decrease of 2019 expenditures.

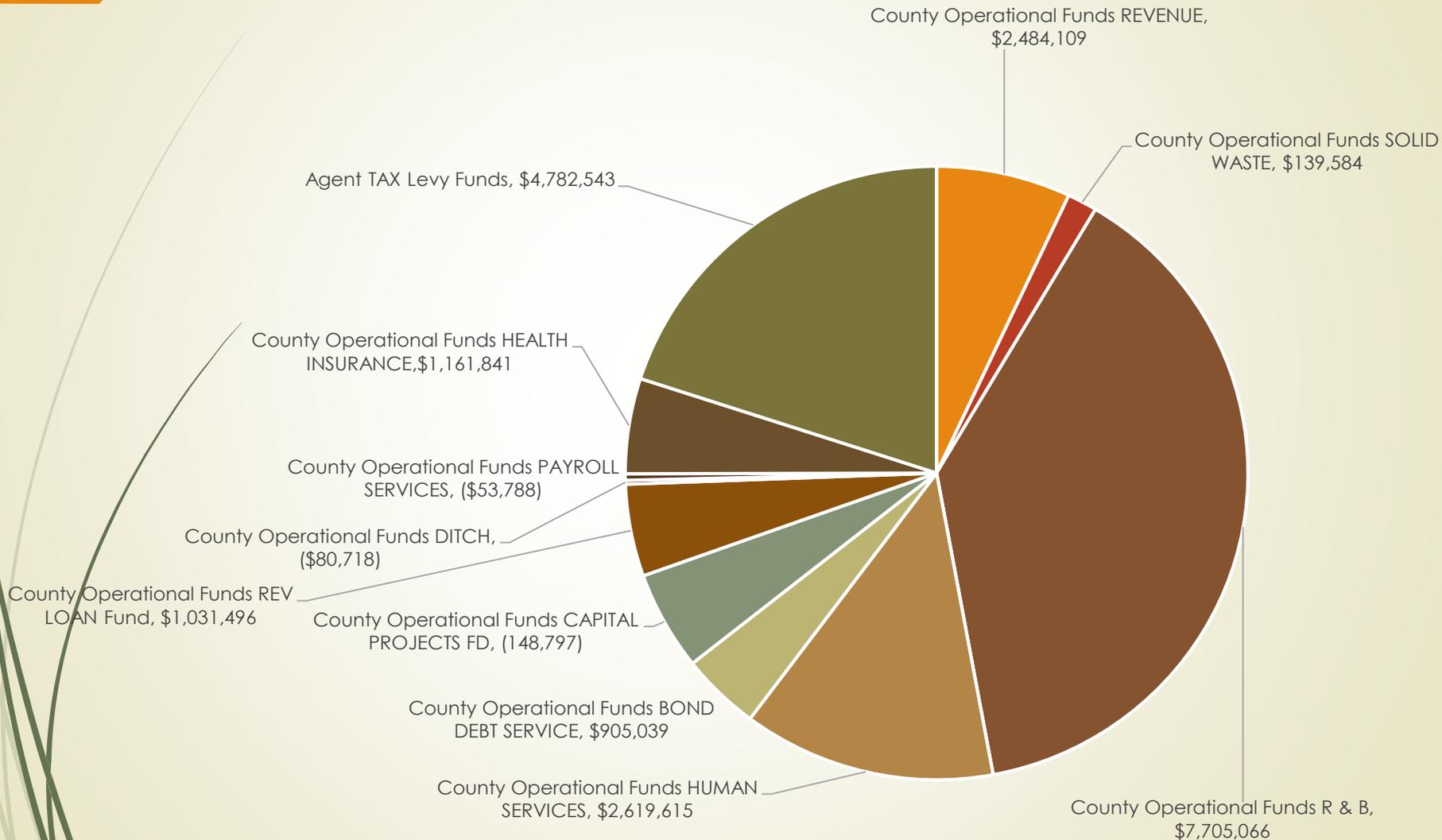
The proposed budget includes \$23,851,937 in total projected revenues, a **.6%** decrease from 2019 revenues. This does include anticipated County Program Aid.

Projected Spend down of \$ 132,749 of Cash Reserves

# Solid Waste Fund – 10 Year Summary

		Requested				Month of
		Levy	Total Revenue	Expenditures	Reserves	Coverage
2020	Budget	65.000	1,193,650	1,371,580	1,516	.013
2019	Estimated	-	1,101,150	1,351,944	179,446	1.59
2018	Actual	-	970,297	1,120,734	430,240	4.61
2017	Actual	-	1,027,790	1,091,551	558,008	6.13
2016	Actual	-	950,412	1,068,865	626,307	7.03
2015	Actual	-	931,218	1,111,611	744,760	8.04
2014	Actual	-	987,461	927,698	885,153	11.45
2013	Actual	159,321	1,003,390	933,739	820,390	10.54
2012	Actual	61,765	913,635	938,253	750,739	9.60
2011	Actual	88,743	900,234	853,622	775,357	10.90

# Cash Balance by Fund



# Wages

- ▶ Union Contracts are currently in process
- ▶ Added Facilities Maintenance position under Courthouse Department (110)
- ▶ Added two new positions in Human Services

# Health Insurance

- ▶ Health care costs remain stable.
  - ▶ For 2020, rates are proposed to increase 1%
  - ▶ At the end of October our health insurance reserve balance was around one million dollars
  - ▶ For 2019 and 2020, health insurance represents 7.1% and 7.3% of the total county budget
  - ▶ Our claims have been fairly good, uptick on a few, but nothing alarming

# Historical Information

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# County Program Aid

Year	CPA	
2020	\$594,280	
2019	\$533,206	
2018	\$540,981	
2017 (Certified)	\$187,950	
2016 (Certified)	\$188,286	
2015	\$196,020	
2014	\$200,850	
2013	\$160,939	
2012	\$384,876	
2011	\$384,876	
2010	\$747,207	Unalloted to \$561,470
2009	\$846,119	Unalloted to \$754,636
2008	\$799,304	Unalloted to \$677,102
2007	\$882,841	
2006	\$871,395	
2005	\$933,229	

# Historic Levies

Year	Certified Net Levy	Percentage Change
2020 (Preliminary)	\$ 11,328,269	5.0%
2019 (Final)	\$ 10,788,827	4.0%
2018	\$ 10,398,870	2.0%
2017	\$ 10,194,971	4.3%
2016	\$ 9,773,657	3.9%
2015	\$ 9,406,965	5.7%
2014	\$ 8,898,984	3.0%
2013	\$ 8,635,405	5.9%
2012	\$ 8,155,264	3.9%
2011	\$ 7,850,554	9.0%
2010	\$ 7,201,210	3.4%
2009	\$ 6,964,275	7.6%
2008	\$ 6,474,520	15.4%
2007	\$ 5,611,645	11.8%

# Budget Summary

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# Proposed 2020 Budget Summary

	2019 Final	2020 Preliminary
<b>Revenue</b>		
General Revenue	\$ 7,710,010	\$ 8,212,517
Road and Bridge	\$ 8,768,436	\$ 7,693,316
Human Services	\$ 5,528,975	\$ 5,859,050
Debt	\$ 888,953	\$ 893,404
Solid Waste	\$ 1,101,150	\$ 1,193,650
<b>Expenses</b>		
General Revenue	\$ 7,883,137	\$ 8,203,360
Road and Bridge	\$ 8,603,347	\$ 7,680,306
Human Services	\$ 6,000,475	\$ 5,828,139
Debt	\$ 871,421	\$ 901,577
Solid Waste	\$ 1,351,944	\$ 1,371,580
<b>Net</b>		
General Revenue	\$ (173,127)*	\$ 9,157
Road and Bridge	\$ 165,089	\$ 13,286
Human Services	\$ (471,500)*	\$ 30,911
Debt	\$ 17,532	\$ (8,173)*
Solid Waste	\$ (250,794)*	\$ (177,930)*
<b>TOTAL NET</b>	\$ (712,800)	\$ (132,749)

# Levy Effect on Fund Balances

	Gen Rev (w/ Cap Proj)	SW	Hwy	HS	Bond	Total
Net Levy @ 5%	5,927,702	65,000	1,905,027	3,063,400	367,139	11,328,268
Surplus/(Reserves Used)	9,157	(177,930)	13,286	30,911	(8,173)	(132,749)
Estimated # of months	4.55	0.18	11.78	6.71	-	6.97
2020 Net Levy @ 4.5%	5,873,758	65,000	1,905,027	3,063,400	367,139	11,274,324
Surplus/(Reserves Used)	(44,787)	(177,930)	13,286	30,911	(8,173)	(186,693)
Estimated # of months	4.47	0.18	11.78	6.71	-	6.95
2020 Net Levy @ 4.0%	5,819,814	65,000	1,905,027	3,063,400	367,139	11,220,380
Surplus/(Reserves Used)	(98,731)	(177,930)	13,286	19,711	(8,173)	(251,837)
Estimated # of months	4.39	0.18	11.78	6.69	-	6.92
2020 Net Levy @ 3.5%	5,765,870	65,000	1,905,027	3,063,400	367,139	11,166,436
Surplus/(Reserves Used)	(152,675)	(177,930)	13,286	19,711	(8,173)	(305,781)
Estimated # of months	4.31	0.18	11.78	6.69	-	6.9

# Levy Impacts to Residents

## Estimated County Portion Property Tax Amounts

% Levy Increase	Residential		Commercial \$200,000	Ag Land \$200,000
	\$85,000	\$200,000		
3.00%	\$ 249.08	\$ 812.43	\$ 1,461.20	\$ 899.20
3.50%	\$ 250.28	\$ 816.35	\$ 1,468.25	\$ 903.54
4.00%	\$ 251.52	\$ 820.38	\$ 1,475.50	\$ 908.00
5.00% (Preliminary Levy)	\$ 253.90	\$ 828.15	\$ 1,489.48	\$ 916.60
2019 Levy Amount	\$ 237.47	\$ 774.55	\$ 1,393.08	\$ 857.28
Difference at 3.0%	\$ 11.61	\$ 37.87	\$ 68.12	\$ 41.92
Difference at 3.5%	\$ 12.81	\$ 41.80	\$ 75.17	\$ 46.26
Difference at 4.0%	\$ 14.05	\$ 45.83	\$ 82.42	\$ 50.72
Difference at 5.0% (Proposed)	\$ 16.43	\$ 53.60	\$ 96.39	\$ 59.32

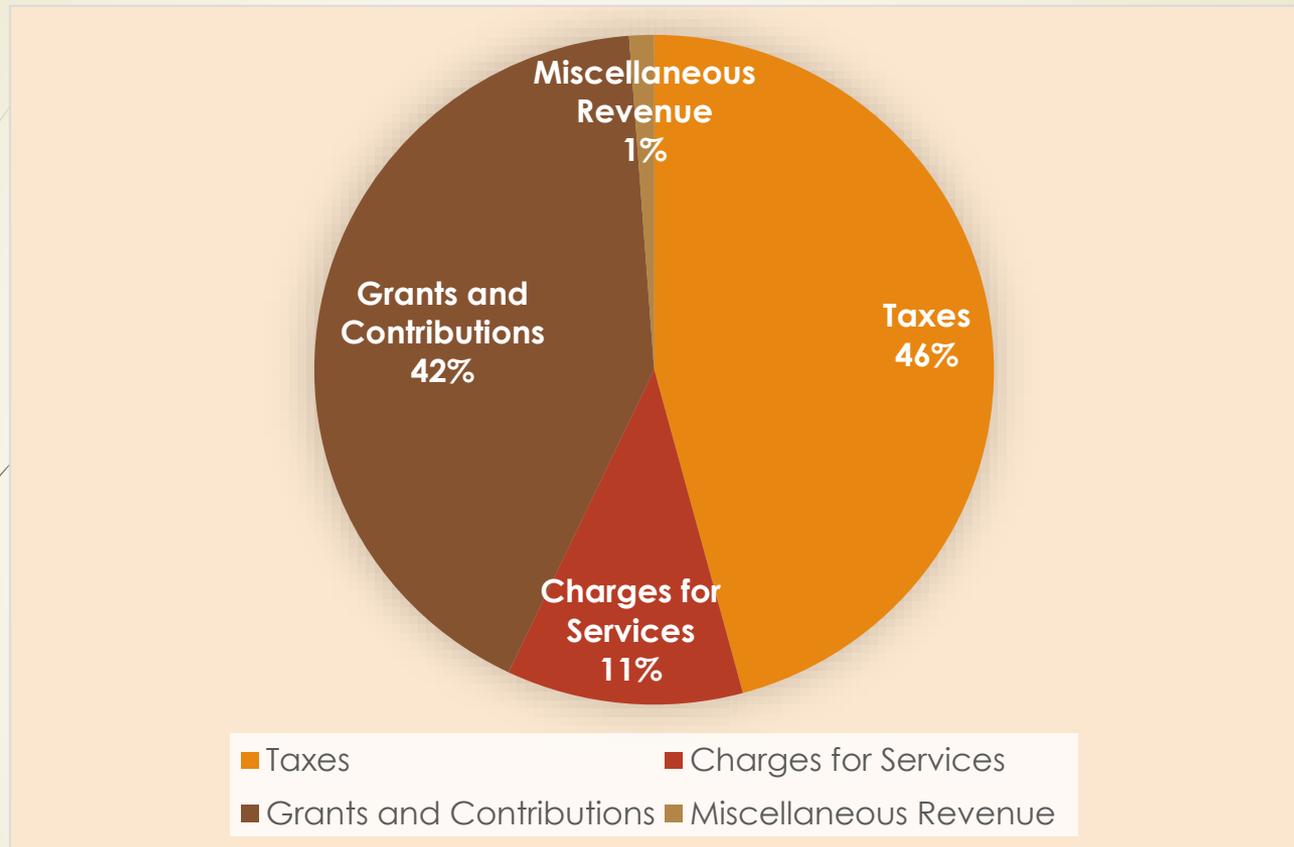
# Other County Levies

- ▶ RDA - \$117,000 (2019 - \$117,000)
- ▶ HRA - \$176,000 (2019 - \$146,000)
  - ▶ Increase of 11%

# Revenues and Expenses



# Revenue Sources



- ▶ The proposed 2020 budget contains:
  - ▶ Revenues of \$23,851,937
    - ▶ \$11,922,549 is the proposed **gross** levy with \$11,328,268 in actual County property taxes after CPA is deducted
  - ▶ Expenditures of \$23,984,686

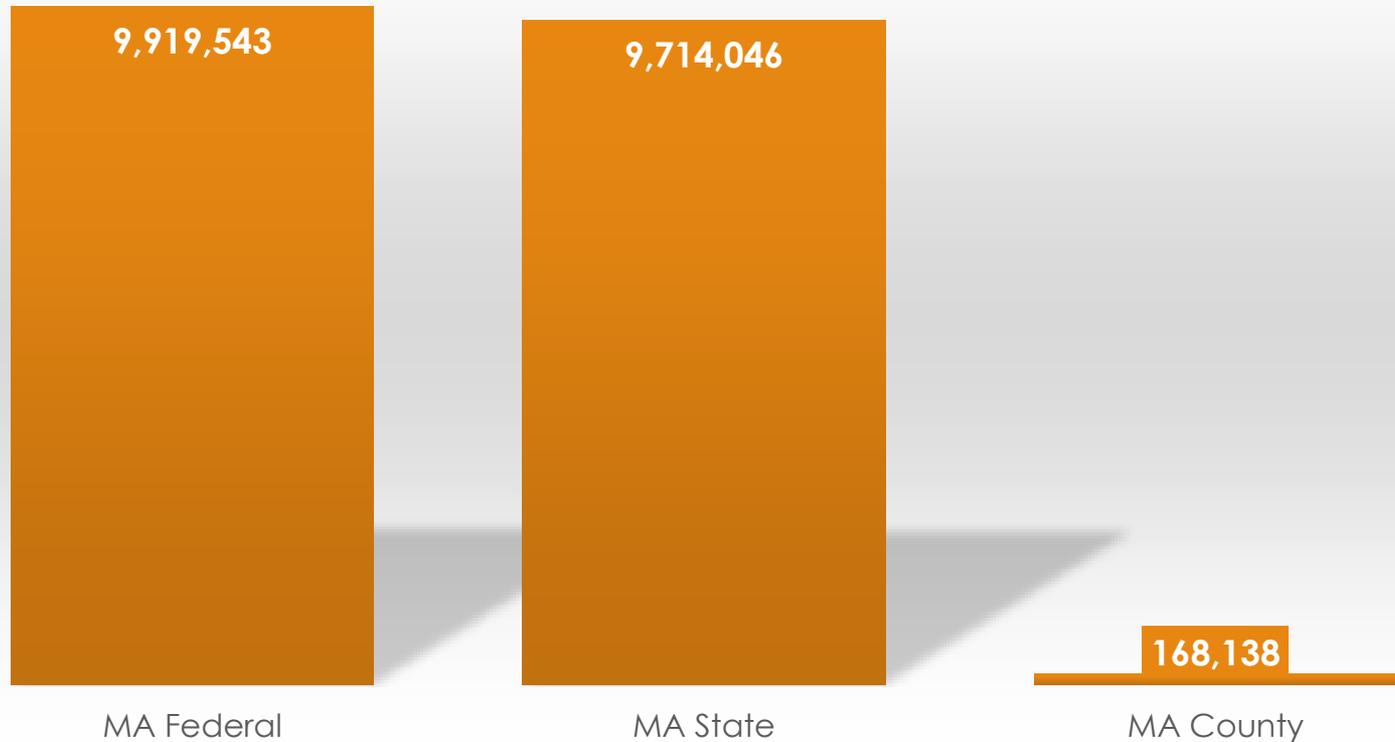
# Revenue Sources

	2019		2020	
Taxes	\$ 11,226,856	44.9%	\$ 11,766,297	49.3%
Federal, State or Local Grants and Contributions	\$ 9,840,586	41.0%	\$ 9,026,491	37.8%
Charges For Services	\$ 2,651,322	11.0%	\$ 2,754,109	11.5%
Miscellaneous Revenues	\$ 278,750	3.1%	\$ 305,040	1.3%
<b>Total</b>	<b>\$ 23,997,524,</b>		<b>\$ 23,851,937</b>	

# Human Services

- ▶ Financial Services
  - ▶ Eligibility
  - ▶ Child Support
- ▶ Social Services
  - ▶ Senior Services
  - ▶ Disability Services
  - ▶ Adult Protection
  - ▶ Substance Use Disorder Services
  - ▶ Child Protection/Welfare
  - ▶ Mental Health
  - ▶ Licensing
  - ▶ Adoption and kinship
- ▶ Administrative Services

## Swift County Medical Assistance Costs



Medical assistance costs have been broken out by funding source so you can see the true costs and the counties share.

It is important to note that medical costs and waiver costs are not run through the county budget. In the state of Minnesota 48% of Human Services Costs are Federal dollars, 45% are state dollars, 6% is county share and 1% is miscellaneous.

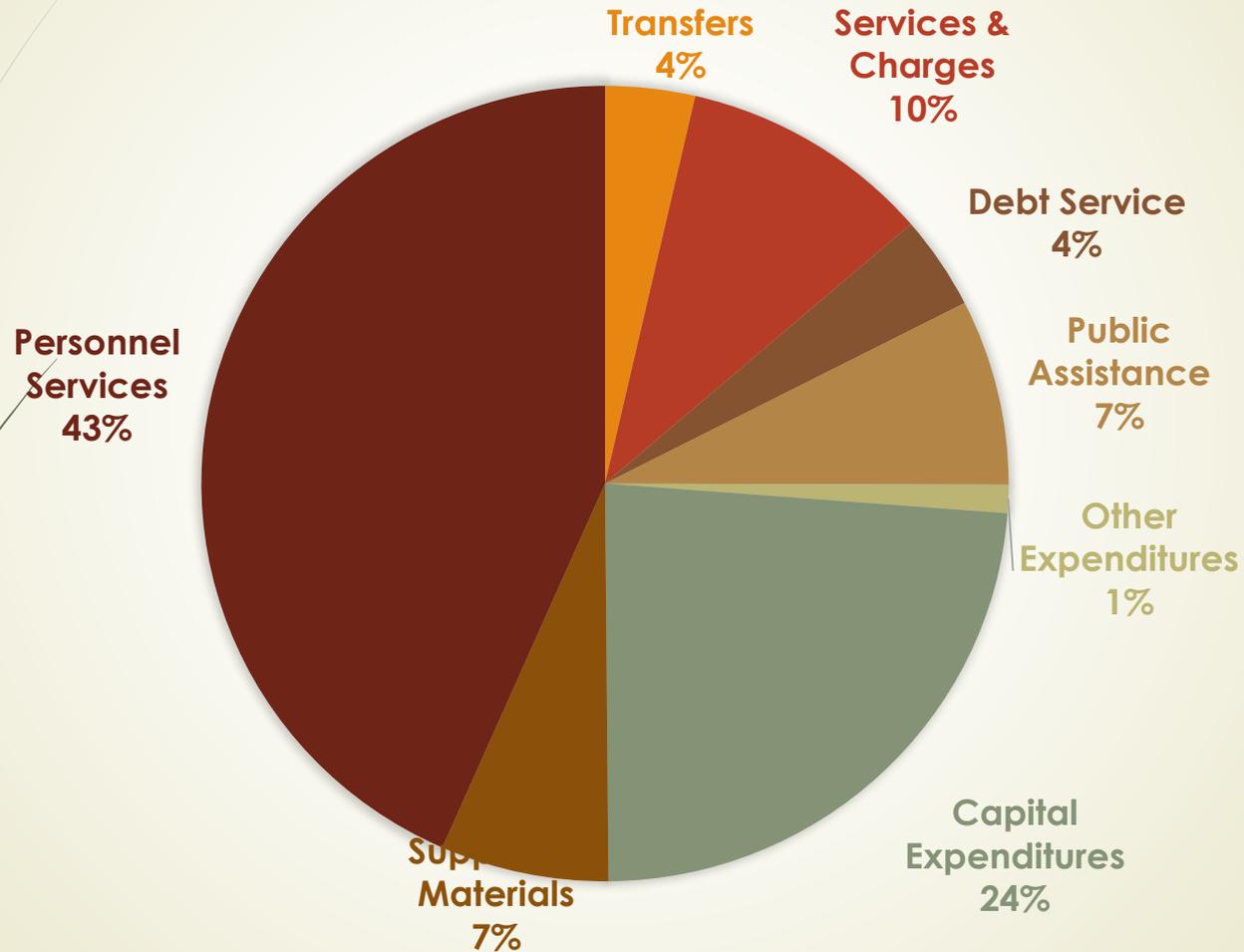
# Expenses by Department

Department	2019	2020
Highway	\$ 8,603,347	\$ 7,680,030
Human Services	\$ 6,000,475	\$ 5,828,139
Sheriff & Jail	\$ 2,610,202	\$ 2,701,400
Environmental Services	\$ 1,351,944	\$ 1,371,580
Grants And Appropriations	\$ 467,404	\$ 499,391
County Attorney	\$ 471,305	\$ 510,642
County Assessor	\$ 344,922	\$ 346,888
Board Of Commissioners	\$ 232,857	\$ 233,993
Other	\$ 4,627,868	\$ 4,812,623
<b>Total</b>	<b>\$ 24,710,324</b>	<b>\$ 23,984,686</b>

# Expenses by Type

Type	2019	2020
Personnel Services	\$ 9,913,056	\$ 10,495,053
Capital Expenditures	\$ 6,633,855	\$ 5,475,197
Services And Charges	\$ 2,766,878	\$ 2,442,462
Public Assistance	\$ 1,809,650	\$ 1,824,450
Supplies And Materials	\$ 1,522,786	\$ 1,631,062
Transfers	\$ 868,607	\$ 921,604
Other Expenditures	\$ 324,071	\$ 293,281
Debt Services	\$ 871,421	\$ 901,577
<b>TOTAL</b>	<b>\$ 24,710,324</b>	<b>\$ 23,984,686</b>

# Expenses by Type



# The Future of Swift County

- ▶ Building Projects
- ▶ Deferred Maintenance
- ▶ Strategic Planning
  - ▶ Succession Planning
  - ▶ Staff Efficiency
- ▶ Long-term Financial Planning
- ▶ Workforce Housing

# Public Comment and Board Discussion

# Timeline



# 2020 Budget Timeline

August 18, 2019	Health Insurance Committee Rate Recommendation
September 3, 2019	Review Initial Budget Requests with the Board
September 3, 2019	Deadline to set <b>HRA/RDA</b> preliminary 2020 Levies
September 17, 2019	Last Regular Meeting to set <b>County</b> preliminary 2020 Levy and TNT Meeting
September 30, 2019	Deadline to set <b>County</b> preliminary 2020 Levy and date for TNT meeting
December 3, 2019	TNT Meeting, 6 PM
December 17, 2019	Last Regular Board Meeting to set final 2020 Levy
December 31, 2019	Deadline to set final 2020 Levy and Budget

# For More Information

- ▶ All of Swift County's budget documents can be viewed at [www.swiftcounty.com/budget](http://www.swiftcounty.com/budget)
- ▶ Contact County Administrator Kelsey Baker at 320-314-8399 or via email at [Kelsey.baker@co.swift.mn.us](mailto:Kelsey.baker@co.swift.mn.us)
- ▶ Questions?
- ▶ Thank you

